USA WOA Celebrates the Life of CW5 (Ret) David Welsh
National Executive CW4 (Ret) Jack Du Teil asked me to contribute to the Newsliiner regarding my friend Dave Welsh. I am pleased to do so.

Although I shared USAWOA and social interactions with Dave both earlier and later, my personal friendship with Dave was largely based on our shared work experience – roughly between July 1998 and February 2003. Having retired from active duty, Dave was a member of the USAWOA National Headquarters staff, serving as our membership manager during this period. At the time, I was the USAWOA national executive director. Therefore, we interacted a lot.

In addition to the typical work week, we spent many weekends together at the office as well. Our shared experiences ranged from purely association business – such as letters, inquiries, meetings, Newsliiner prep, and mailings – to the more mundane tasks of painting office walls, assembling furniture, and processing the worst coffee, etc. We worked, we had fun, and we came to know one another well.

Dave was really invested in the USAWOA member database, and his goal was 100% accuracy – nothing less. Many days Dave was hunched over his keyboard, fingers flying and with the phone cradled between his ear and shoulder. His breaks took him outside for a puff on his pipe – nicknamed “old stinky” by others.

Dave’s obsession with accuracy was doubtless a good thing, considering he was our database manager. However, this led to us occasionally butting heads when seeking to extract information from the membership database. This was particularly true when looking for trends or indicators useful for our membership recruiting and retention efforts. In those situations I didn’t need 100% accuracy – just something reasonably close.

One recollection of a data pull still makes me laugh. I hatched up the idea of counting how many members were on their third or more membership renewals but were approaching 20 years of service, based on their service entry date. I recall that the USAWOA national vice president and I were looking to see if there might be retention value in developing a program to assist such Members as they transitioned to retirement. I knew the information was contained in the individual member records and therefore capable of being pulled from the database – right?

Dave went to work, apparently viewing this as a challenge to his skills. He would poke away at the keyboard, mutter, take a smoke break, mutter some more, and print some pages – only to wad them up in the trash. Maybe a week passed. No numbers. His other work was piling up. I told him, “Forget it – I’ll go through the membership printout and simply keep a running total of the members that meet the criteria.” Dave did not stop – he was always “just one more try” from getting a report with “good numbers.”

You can guess how this ended. Using a lined yellow pad, a pencil, a manual count, and a calculator, I came up with the numbers. Dave was genuinely upset that he never did get his database query to work properly.

However, Dave was far more valuable to me and our association than as a mere number cruncher. My military experience came from the regular Army. Dave’s came from a wide range of assignments in the U.S. Army Reserve, and he was of great help to me.

From Dave I learned the difference between our nation’s active duty and reserve forces in matters of organizational structure, promotions, assignments, and pay, and the difference between “full timers,” drilling reserve component Soldiers, and inactive members. This was particularly helpful, as at the time USAWOA was expanding membership within the reserve components.

As Jack Du Teil and I spoke about this article, I knew that it would be insufficient for me to merely write about the five years Dave and I worked in the USAWOA office. Therefore, I called upon several others with broader knowledge of Dave’s military career and post-retirement activities. The information they provided follows. (Thanks, guys.) I hope you, like I, will enjoy reading what they have written.

**CW5 Dave Welsh as an Army Reservist**

Contributed by CW5 (Ret) Howard Lundin

CW5 (Ret) Dave Welsh was a truly unique individual, and a consummate professional. Because of his unquestionable integrity, keen mind, and tenacious dedication to duty, he was selected to be one of the very first U.S. Army Reserve Warrant Officers to be placed on extended active duty.

As an Active Guard and Reserve (AGR) program Warrant Officer, and assigned to the National Capital Region (NCR) in Washington DC, Dave served as the first Adjutant and Chief of Administration of the newly created Army Reserve Support Operations Center (ARSOC). This was aligned with and organized to provide direct support for the divisions of the Office of the Chief, Army Reserve (OCAR).

As this new element began to grow, Dave was given the mission to consolidate the unit into one location, from seven different locations in the NCR. This was no small task, given the obstacles of finding space and physically relocating disparate offices within the NCR.

However, Dave was successful in this endeavor, in addition to the numerous other tasks he was assigned. The results of this initiative were significantly improved personnel accountability and the enhanced operational support the unit was able to provide to its Army Staff counterparts.

Subsequently, Dave was assigned to OCAR as chief of administrative services, where after a year he was awarded the much sought-after Army...
Staff Identification Badge. In this position he managed the agency’s awards program, internal operating budget, personnel accountability, and a multitude of other tasks and functions. He also served as the agency’s point of contact (POC) with the Office of the Director of the Army Staff, and coordinated with members of PERSCOM’s Warrant Officer Division.

As an Army Reserve senior Warrant Officer assigned to OCAR, his advice was sought to provide Army Reserve input during the Total Warrant Officer Study (TWOS). Later, he was assigned as the staff officer in OCAR’s Personnel Division responsible for Army Reserve Warrant Officer management. There he developed Army Reserve policy to implement the tenants of TWOS, and later the Warrant Officer Management Act (WOMA).

Dave served as a member of the Warrant Officer Staff Advisory Council (WOSAC). He also served on numerous boards, and was asked to make presentations at annual meetings and conferences of major associations such as the Reserve Officers Association (ROA), and USAWOA.

Historian of the Army Warrant Officer Corps

Contributed by CW5 Don Woodruff

Even before becoming the president of the Warrant Officer Historical Foundation (WOHF), Dave was one of a steadfast few who championed the Warrant Officer at every opportunity – from the corridors of the Pentagon to the halls of Congress.

He was the principal advocate, organizer, and legally registered agent of the WOHF, from its creation in 2003 until his passing on 20 October 2018. He energetically and continuously served as chairman of the board, corporation president, and its premier historian.

In the spring of 2003, the USAWOA Past Presidents Council was challenged by then National President CW5 Frank Meeks to form an independent non-profit foundation, with the mission of “Preserving Army Warrant Officer History™”.

In June 2003, a decision was made by the USAWOA to transfer their Warrant Officer Museum fund account to the new non-profit foundation. Therefore, it was hoped to provide a much broader appeal to potential donors, as well as a broader latitude for the utilization of funds derived.

Dave authored the articles of incorporation for the Warrant Officers Heritage Foundation on 30 June 2003, and registered the articles in the state of Virginia on 8 July 2003. (The WOHF is a 501[c]3 non-profit, tax exempt, publicly supported charity as certified by the Internal Revenue Service on March 19, 2004 and April 18, 2008.)

In 2013, Dave realized a change to the name “Warrant Officer Heritage Foundation” was needed to avoid confusion and clarify the goal of “Preserving Army Warrant Officer History™.” Since its inception in 2003, the WOHF has been erroneously referred to as the “USAWOA Heritage Foundation” or just the “Heritage Foundation.”

Regarding the former, the WOHF mission is not to preserve the history and heritage of the USAWOA, but rather that of the entire Army Warrant Officer Corps. Regarding the latter, the WOHF is not affiliated in any way with The Heritage Foundation in Washington D.C., which is a 501(c)3 charitable organization to “formulate and promote conservative public policies based on the principles of free enterprise, limited government, individual freedom, traditional American values, and a strong national defense.”

It was for these reasons that the organization was renamed as the Warrant Officer Historical Foundation. Dave believed and advocated that the WOHF was organized, administered, and operated exclusively to receive, administer, and expend funds, and carry on programs for historical and educational purposes. In so doing, it primarily emphasizes the following:

• To instill in the public a sense of the history of the United States Army Warrant Officer Corps
• To assume accountability and responsibility for donations formerly held by the United States Army Warrant Officers Association “Warrant Officer Museum Fund”
• To assist in the development and maintenance of a repository presenting the history of the United States Army Warrant Officer Corps
• To develop fundraising methodology to support the programs of the foundation
• To distribute funds raised in a

manner that supports the goals of education of the general public on the history of the Warrant Officer Corps.

The accomplishments of the WOHF are legion, as documented in the WOHF annual report, published in the November 2018 Newsliner. Further evidence is found on the WOHF website, located at https://warrantofficerhistory.org/ – a site lovingly constructed and maintained by Dave until the day he died.

No man is an island unto himself, and Dave was no exception. The WOHF is the result of a lot of hard work done by many dedicated people, over many long years. But Dave was its founder, its most dedicated leader, and the guiding light of all who shared his important vision.

The legacy of the United States Army Warrant Officer is a record of more than 100 years of dedication and service to the nation. The legacy of CW5 (Ret) David P. Welsh is a personal record devoted to “Preserving Army Warrant Officer History™.” He will be sorely missed by those of us charged with maintaining this legacy.

Friend, Mentor, and Father-in-Law
Contributed by
CW3 (Ret) Mark Varney

Ray Bell asked me to write something about Dave Welsh, not only as a Warrant Officer, but as a friend and father-in-law. It is my privilege to do so.

I met Dave when I was a young Warrant Officer in 1988, at a USA-WOA annual meeting at Fort Belvoir, VA. He introduced himself, we seemed to hit it off, and we continued to communicate back and forth.

I was stationed in Ansbach, Germany, and very active in the USA-WOA chapter there. Through his inspiration (and pushing) I became the Ansbach Chapter vice president, and later went on to become the chapter’s president. Dave continuously mentored and advised me throughout this period.

I went on to become the European Region parliamentarian, and eventually the European Region vice president – this is when things began to change. Any time I was back stateside, I would meet with Dave and often enjoy having dinner with his family. This is where I met Dave’s daughter Kim, who later became my wife.

Dave continued to mentor me to succeed as a Warrant Officer, and taught me how to advance in my career. He also talked with me about my position as the European Region vice president.

In 1990, I deployed to Southwest Asia. Upon returning, after spending 16 ½ years in Germany, I decided it was time to return home. Dave counseled me on all of this as a friend and mentor. I had fallen in love with Kim (unbeknownst to Dave), and it was at this time that we decided to get married.

Dave was my best man at our wedding, and I will never forget his toast. In it he said he knew I was coming to the house frequently – but thought I was there just to talk with him. Then one morning he realized I was still there when he woke up! On 7 January 1995, Kim and I were married, and I also gained the best father- and mother-in-law a guy could ask for!

Dave and I continued being best friends throughout the last years. After the passing of Kay – Dave’s beloved wife and my mother-in-law – Kim and I began spending more time with Dave in Chincoteague, VA, where he and Kay had retired to and made home.

In June of this year, we began to realize how ill Dave was and Kim and I travelled often to be with Dave. In August, we decided I would retire and go to the island, to provide him care and help him recover. Unfortunately, that was not the chosen path, and on 20 October 2018 my mentor, friend, and father-in-law left us and went to be with his beloved Kay.

I can honestly say that if it were not for Dave, my military and personal life would have been much different – because of him, my life is richer. Rest in peace, Sir!

Editor’s Note: The association’s elected leadership and I give great thanks to each of the distinguished gentlemen who contributed to this article – it is a fitting tribute to a great man, which would not have been possible absent their contributions to it.